

### Experience with hospital-based pay-for-performance agreements in the UK

Dr Andrew Stainthorpe SEFH MEA workshop, Madrid, 3 November 2016



## Outline

- Why do we need price arrangements
- How are they defined
- Examples of Pay for Performance schemes and
- How are they working in the NHS
- Future trends and pressures



# Price variation

### To address

- High ICER (Incremental Cost Effectiveness Ratio) in the indication
- Financial uncertainties in the overall value of in the indication
- Clinical uncertainty about initial responders
- Clinical uncertainty about benefits in the longer term (modelled)
- Issues related to duration of treatment short course vs chronic (many years)

### Governed by

 Rules set in the Pharmaceutical Price Scheme (PPRS) agreement between Government and Industry

MEA Classification

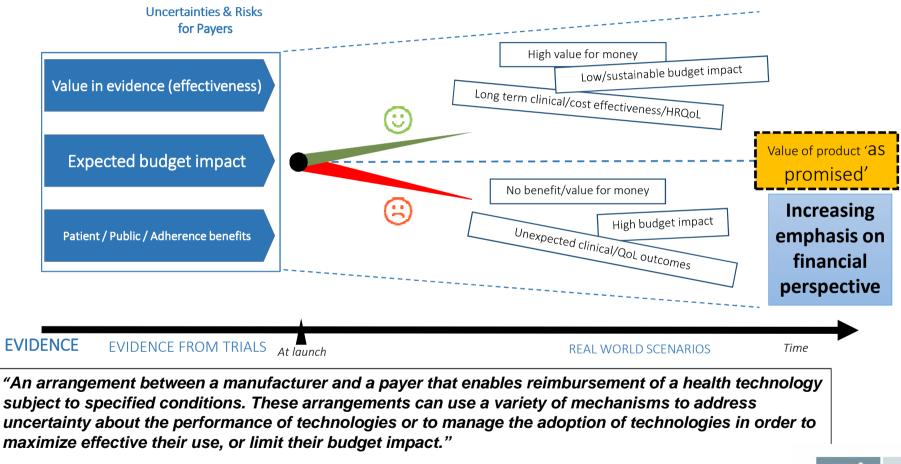
### MEAs can mitigate payer uncertainties; various broad categories of MEAs exist

	Financial-based (drug performance not measured)	Outcome-based (drug performance measured)
Population level (aggregate data or sample used)	Constrains budget impact (patient numbers) and encourages appropriate use	Assesses clinical value/cost effectiveness in real world conditions
Patient level (individual data used)	Constrains budget impact (tx duration/dosing) and encourages appropriate use	Guarantees value for money and appropriate use
Service-based	Optimize patient response, compliance or drug utilization	

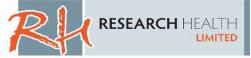


Payer Uncertainties

### Budgets are finite so payers in all countries seek ways to mitigate clinical economic and usage uncertainties...



M Klemp et al. International Journal of Technology Assessment in Health Care, 2011, 27:77-83.





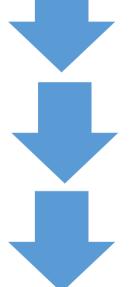
# Examples of Outcome based schemes in the NHS in England

#### Outcome MEAs

### Where performance based MEAs can be used to address finanacial and clinical uncertainty

#### The Velcade Response Scheme NICE TAG 127

- Velcade (bortezomib) used as monotherapy was slightly above NICE's usual £30k per QALY.
- Senior Haematologists and Pharmacists considered the scheme to be practical and workable in the NHS.
- The company estimated response rate would deliver a to rebate of 15% of the total cost of Velcade used in the
- Cost-effectiveness
- Using a response scheme, with a 4-cycle stopping rule, the incremental cost
- probability of cost-effectiveness at a QALY of £35k.
  The scheme provided a mechanism to facilitate access through addressing the uncertainty about response – the NHS only pays for those who obtain benefit



### Scheme Process

- The NHS will fund patients at first relapse who achieve a response to Velcade
- The company will provide replacement stock or credit for those patients at first relapse who fail to respond to Velcade.
- Response = patient achieving at least a Minimum Response (a 50% or greater reduction in serum Mprotein) within the first 4 cycles of treatment. Paid for by NHS to 8 cycles max.
- Non-response is less than a 50% improvement in serum M-protein) within the first 4 cycles. Rebated by company no cost to NHS

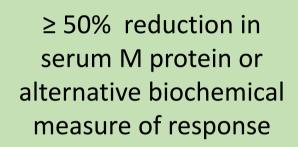
This scheme was launched in 2007. Many initial issues tracking and organising the rebate claims Admin time **37.5 minutes and NICE estimated it would be necessary to identify almost 785 patients receiving treatment to locate the 377 patients eligible for a refund.** 

### Velcade Response Scheme



Patients progressive multiple myeloma who are at first relapse having received one prior therapy and who have undergone, or are unsuitable for, bone marrow transplantation,





NHS pays for all treatment to 8 cycles

≤ 50% reduction in serum M protein or alternative biochemical measure of response

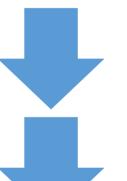
Company rebates the cost of 4 cycles and patient stops treatment

#### Hybrid MEAs

#### There are variations to the classic MEAs designs

The Iressa (gefitinib) SPA Scheme NICE TAG 192

- Single EGFT-positive NSCLC
- First two 30 day packs free for registered patients
- NHS invoiced only when the third pack is ordered
- Trust invoiced £12,200 at this point regardless payment for Iressa in of duration of treatment (fixed price equivalent to 5.6 packs)
- Mean number of packs per invoiced patients is 13.2 (vs. benchmark Of 8.8 months for CE)
- Online registration for patients and ordering facility with alternative delivery options
- This single platform provides control over supply and demand with alternative sites ordering and patient validation



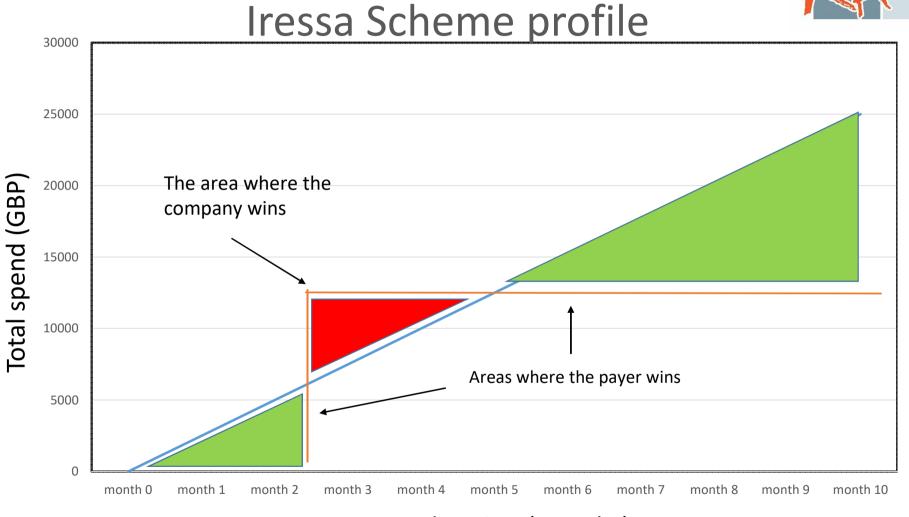
#### Scheme Process

- EGFR positive NSCLC diagnosis
- Decision to prescribe Iressa
- Register patient online for scheme
- Iressa pack 1 ordered through online platform
- Check patient response
- Iressa pack 2 ordered through online platform
- Check patient response
- Billing upon pack 3 and treatment continued as required

This scheme was launched in 2009 but **fine-tuned over the following 4 years**, to make it easier to use. This included: delayed invoicing, introduction of administrator, web-based ordering, direct linking from registration to order, validation procedures, admin support to NHS from AZ



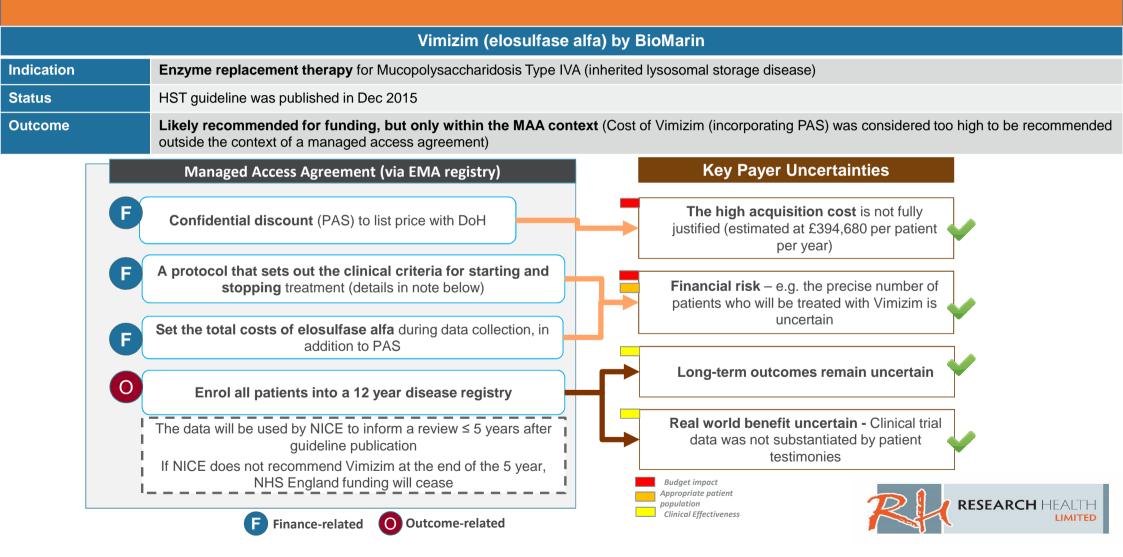




Treatment duration (months)

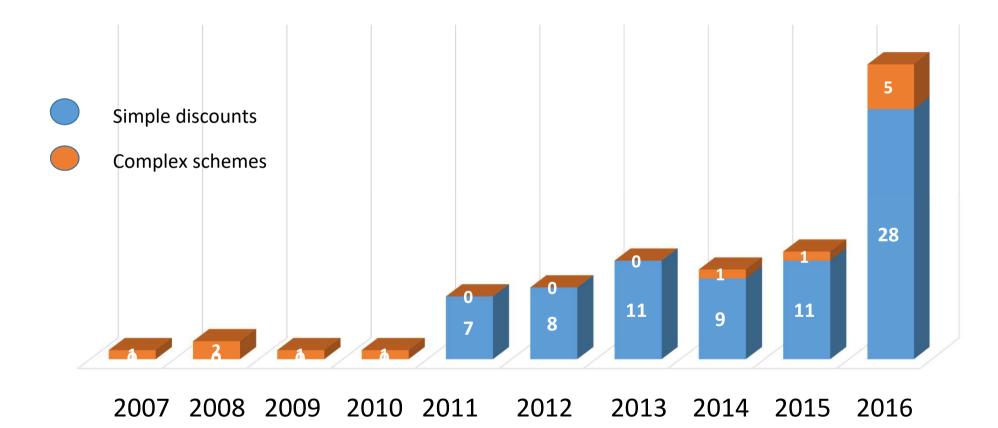
#### CED MEAs

### Vimzim has had a multi-component MEA including start/stop criteria approved in the UK driven by patient advocacy despite payer uncertainties





### Increase in MEAs in England since 2007





# Future Trends/Pressures

- Pressures on Budgets directly and indirectly
- New medicines and mechanisms (including cures)
- Multi-indications
- Pricing/costs will remain high
- Innovation in MEAs will match the innovation in medicines
- HTA and MEA in diagnostics and devices.
- Relationships between companies/payers/clinicians/patients
- Systems to improve tracking and management



### Gracias

### Dispuesto a responder a cualquier pregunta